



State of New Jersey Local Government Services

Year: **Municipal User Friendly Budget**

MUNICIPALITY:

Municode: **Filename:** 1101_fba_2020.xlsm

Website:

Phone Number:

Mailing Address:

[Email the UFB if not using Outlook](#)

Municipality: **State:** **Zip:**

Mayor

First Name	Middle Name	Last Name	Term Expires	Business Email
Janice	S.	Mironov	12/31/2023	

Chief Administrative Officer

James	P.	Brady		manager@east-windsor.nj.us
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Chief Financial Officer

Laurie		Finger		finance@east-windsor.nj.us
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Municipal Clerk

Kelly		Lettera		clerk@east-windsor.nj.us
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Registered Municipal Accountant

Francis (Bud)		Jones		bjones@nisivoccia.com
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Governing Body Members

First Name	Middle Name	Last Name	Term Expires	Business Email
Denise		Daniels	12/31/2021	
Marc		Lippman	12/31/2023	
Alan		Rosenberg	12/31/2021	
Perry		Shapiro	12/31/2023	
Peter		Yeager	12/31/2023	
John		Zoller	12/31/2023	

USER FRIENDLY BUDGET SECTION - PROPERTY TAX BREAKDOWN

<u>2019 Calendar Year Property Tax Levies - ALL entities levying property taxes</u>					<u>Current Year 2020 Budget</u>		
	<u>Calendar Year</u>	<u>Calendar Year</u>	<u>% of</u>	<u>Avg Residential</u>	<u>Taxes</u>	<u>Actual/Estimated</u>	<u>Tax Levy</u>
	<u>Tax Rate</u>	<u>Tax Levy</u>	<u>Total Levy</u>	<u>Taxpayer Impact</u>			
Municipal Purpose Tax	0.433	\$12,190,584.00	12.98%	\$1,120.37	Municipal Purpose Tax	ACTUAL	\$12,213,631.87
Municipal Library			0.00%	\$0.00	Municipal Library		
Municipal Open Space			0.00%	\$0.00	Municipal Open Space		
Fire Districts (avg. rate/total levies)			0.00%	\$0.00	Fire Districts (total levies)		
Other Special Districts (total levies)	0.124	\$2,286,117.00	2.43%	\$320.85	Other Special Districts (total levies)	ESTIMATED	\$2,286,117.00
Local School District			0.00%	\$0.00	Local School District		
Regional School District	2.114	\$59,532,399.00	63.38%	\$5,469.91	Regional School District	ESTIMATED	\$59,847,820.68
County Purposes	0.620	\$17,427,739.85	18.55%	\$1,604.23	County Purposes	ESTIMATED	\$17,491,690.10
County Library	0.062	\$1,751,791.71	1.87%	\$160.42	County Library	ESTIMATED	\$1,786,827.54
County Board of Health			0.00%	\$0.00	County Board of Health		
County Open Space	0.026	\$741,043.11	0.79%	\$67.27	County Open Space	ESTIMATED	\$755,863.97
Other County Levies (total)			0.00%	\$0.00	Other County Levies (total)		
Total (Calendar Year 2019 Budget)	3.379	\$93,929,674.67	100.00%	\$8,743.06	Total ESTIMATED amount to be raised by taxes		\$94,381,951.16
Total Taxable Valuation as of October 1, 2019 <u>\$2,821,108,003.00</u> (To be used to calculate the current year tax rate)					Revenue Anticipated, Excluding Tax Levy <u>10,307,968.13</u>		
Current Year Average Residential Assessment <u>\$258,747.00</u>					Budget Appropriations, before Reserve for Uncollected Taxes <u>21,571,600.00</u>		
<u>Prior Year to Current Year Comparison</u>					Total Non-Municipal Tax Levy <u>\$82,168,319.29</u>		
<u>Comparison - Municipal Purposes Tax Rate</u>					Amount to be Raised by Taxes - Before RUT <u>\$93,431,951.16</u>		
	Prior Year	Current Year	% Change (+/-)		Reserve for Uncollected Taxes (RUT) <u>\$950,000.02</u>		
	0.433	0.433	0.00%		Total Amount to be Raised by Taxes <u>\$94,381,951.18</u>		
<u>Comparison - Municipal Purposes Tax Levy</u>					% of Tax Collections used to Calculate RUT <u>98.99%</u>		
	Prior Year	Current Year	% Change (+/-)	\$ Change (+/-)	If % used exceeds the actual collection % then reference the statutory exception used		
	\$12,190,584.00	\$12,213,631.87	0.19%	\$23,047.87	<u>Tax Collections - ACTUAL as of Prior Year</u>		
<u>Comparison - Impact on Avg. Residential Tax Payment (Municipal Purposes Only)</u>					Total Tax Revenue, Collections CY 2019 <u>93,469,806.89</u>		
	Prior Year	Current Year	% Change (+/-)	\$ Change (+/-)	Total Tax Levy, CY 2019 <u>94,090,205.39</u>		
	\$1,120.37	\$1,120.37	0.00%	\$0.00	% of Taxes Collected, CY 2019 <u>99.34%</u>		
					Delinquent Taxes - December 31, 2019 <u>\$565,053.02</u>		

USER FRIENDLY BUDGET SECTION - ANTICIPATED REVENUE SUMMARY (ALL OPERATING FUNDS)

FCOA		% Difference Current vs. Prior Year	\$ Difference Current vs. Prior Year	Total Realized Revenue (Prior Year)	Total Anticipated Revenue (Current Year)	General Budget	Open Space Budget	Solid Waste Collection District	Utility	Utility	Utility	Utility	Utility
08	Surplus	-0.34%	(\$11,970.00)	\$3,505,000.00	\$3,493,030.00	\$3,210,000.00		\$283,030.00					
08	Local Revenue	-35.10%	(\$748,340.97)	\$2,131,911.43	\$1,383,570.46	\$1,383,570.46							
09	State Aid (without offsetting appropriation)	0.00%	\$0.00	\$3,517,385.00	\$3,517,385.00	\$3,517,385.00							
08	Uniform Construction Code Fees	-11.53%	(\$50,506.00)	\$438,078.00	\$387,572.00	\$387,572.00							
	Special Revenue Items w/ Prior Written Consent												
11	Shared Services Agreements	-6.18%	(\$16,612.78)	\$268,873.78	\$252,261.00	\$252,261.00							
08	Additional Revenue Offset by Appropriations	#DIV/0!	\$0.00		\$0.00								
10	Public and Private Revenue	-96.56%	(\$1,218,337.41)	\$1,261,689.01	\$43,351.60	\$12,580.00		\$30,771.60					
08	Other Special Items	-7.66%	(\$87,932.68)	\$1,148,532.35	\$1,060,599.67	\$1,060,599.67							
15	Receipts from Delinquent Taxes	-15.30%	(\$87,417.30)	\$571,417.30	\$484,000.00	\$484,000.00							
	Amount to be raised by taxation												
07	Local Tax for Municipal Purposes	-2.96%	(\$441,551.00)	\$14,942,315.27	\$14,500,764.27	\$12,213,631.87		\$2,287,132.40					
07	Minimum Library Tax	#DIV/0!	\$0.00		\$0.00								
54	Open Space Levy Tax	#DIV/0!	\$0.00		\$0.00								
07	Addition to Local District School Tax	#DIV/0!	\$0.00		\$0.00								
08	Deficit General Budget	#DIV/0!	\$0.00		\$0.00								
	Total	-9.58%	(\$2,662,668.14)	\$27,785,202.14	\$25,122,534.00	\$22,521,600.00	\$0.00	\$2,600,934.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

USER FRIENDLY BUDGET SECTION - APPROPRIATIONS SUMMARY (ALL OPERATING FUNDS)

FCOA	Budgeted Positions		% Difference Current v. Prior Year	\$ Difference Current v. Prior Year	Total Modified Appropriation for Service Type (Prior Year)	Total Appropriation for Service Type (Current Year)	General Budget	Public&Private Offsets	Open Space Budget	Garbage District	Utility	Utility	Utility	Utility	Utility	
	Full-Time	Part-Time														
20	General Government	15.00	7.00	3.92%	\$51,503.00	\$1,315,069.00	\$1,366,572.00	\$1,366,572.00								
21	Land-Use Administration	1.00		0.27%	\$163.00	\$59,927.00	\$60,090.00	\$60,090.00								
22	Uniform Construction Code	3.00	4.00	1.55%	\$6,189.00	\$398,197.00	\$404,386.00	\$404,386.00								
23	Insurance			2.02%	\$86,101.00	\$4,257,209.00	\$4,343,310.00	\$3,875,610.00		\$467,700.00						
25	Public Safety	52.00	2.00	0.16%	\$11,377.00	\$7,203,712.00	\$7,215,089.00	\$7,215,089.00								
26	Public Works	30.00		-9.55%	(\$248,086.00)	\$2,598,040.00	\$2,349,954.00	\$1,238,220.00		\$1,111,734.00						
27	Health and Human Services	5.00		11.06%	\$55,195.00	\$499,110.00	\$554,305.00	\$554,305.00								
28	Parks and Recreation	5.00		-11.25%	(\$47,374.00)	\$421,095.00	\$373,721.00	\$361,141.00	\$12,580.00							
29	Education (including Library)			#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
30	Unclassified			-24.00%	(\$55,250.00)	\$230,250.00	\$175,000.00	\$175,000.00								
31	Utilities and Bulk Purchases			-3.57%	(\$23,500.00)	\$659,000.00	\$635,500.00	\$595,500.00		\$40,000.00						
32	Landfill / Solid Waste Disposal			2.44%	\$21,766.00	\$892,234.00	\$914,000.00	\$914,000.00		\$914,000.00						
35	Contingency			#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
36	Statutory Expenditures			8.13%	\$204,536.00	\$2,516,494.00	\$2,721,030.00	\$2,653,530.00		\$67,500.00						
37	Judgements			#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
42	Shared Services			-10.05%	(\$25,075.00)	\$249,540.00	\$224,465.00	\$224,465.00								
43	Court and Public Defender	4.00	2.00	0.53%	\$2,353.00	\$444,059.00	\$446,412.00	\$446,412.00								
44	Capital			0.00%	\$0.00	\$75,000.00	\$75,000.00	\$75,000.00								
45	Debt			-1.52%	(\$35,715.00)	\$2,349,415.00	\$2,313,700.00	\$2,313,700.00								
46	Deferred Charges			#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
48	Debt - Type 1 School District			#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
50	Reserve for Uncollected Taxes			0.00%	\$0.00	\$950,000.00	\$950,000.00	\$950,000.00								
55	Surplus General Budget			#DIV/0!	\$0.00	\$0.00	\$0.00	\$0.00								
	Total	115.00	15.00	0.02%	\$4,183.00	\$25,118,351.00	\$25,122,534.00	\$22,509,020.00	\$12,580.00	\$0.00	\$2,600,934.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**USER FRIENDLY BUDGET SECTION
STRUCTURAL BUDGET IMBALANCES**

<i>Revenues at Risk</i>	<i>Non-recurring appropriation reductions</i>	<i>Future Year Appropriation Increases</i>	<i>Structural Imbalance Offsets</i>	Line Item. Put "X" in cell to the left that corresponds to the type of imbalance.	Amount	Comment/Explanation
	X			Health Insurance and Pension	Indeterminate	Health insurance and pension costs are expected to increase
X				State Aid	Indeterminate	State Aid in the future is unknown
X				Fund Balance	\$3,210,000.00	Utilized Fund Balance must be regenerated for use in future years
X				Revenue Anticipation	Indeterminate	Anticipation of revenue in certain accounts is cloely aligned to revenue realization
			X	Appropriations	Indeterminate	Township is fiscally conservative in budgeting appropriations
		X		Reserve for Uncollected Taxes	Indeterminate	Percentage utilized in calculation of reserve is closely aligned with actual collections

ASSESSED PROPERTY VALUATIONS - EXEMPT PROPERTY - PROPERTY TAX APPEAL DATA

Property Tax Assessments - Taxable Properties (October 1, 2019 Value)				Property Tax Assessments - Exempt Properties (October 1, 2019 Value)			
	# of Parcels	Assessed Value	% of Total		# of Parcels	Assessed Value	% of Total
1 Vacant Land	304	\$29,514,800.00	1.05%	15A Public Schools	6	\$64,806,500.00	26.51%
2 Residential	7,787	\$2,016,561,800.00	71.48%	15B Other Schools	3	\$11,273,300.00	4.61%
3A/3B Farm	130	\$12,088,700.00	0.43%	15C Public Property	171	\$78,875,900.00	32.26%
4A Commercial	152	\$401,985,050.00	14.25%	15D Church and Charities	19	\$10,782,500.00	4.41%
4B Industrial	18	\$186,547,700.00	6.61%	15E Cemeteries & Graveyards	2	\$466,500.00	0.19%
4C Apartments	22	\$169,966,300.00	6.02%	15F Other Exempt	36	\$78,288,100.00	32.02%
5A/5B Railroad	0	\$0.00	0.00%				
6A/6B Business Personal Property	1	\$4,443,653.00	0.16%				
Total	8,414	\$2,821,108,003.00	100.00%	Total	237	\$244,492,800.00	100.00%
Average Ratio (%), Assessed to True Value				92.83%			
Equalized Valuation, Taxable Properties				\$3,039,004,635.35			
Total # of property tax appeals filed in 2019				County Tax Board		28.00	
				State Tax Court		4.00	
Number of 2019 County Tax Board decisions appealed to Tax Court				0.00			
Number of pending property tax appeals in State Tax Court				1.00			
Amount paid out by municipality for tax appeals in 2019				\$23,211.41			
				Percentage of Exempt vs. Non-Exempt Properties		8.67%	

Prior Budget Year's Payments in Lieu of Tax (PILOT) - 5 Year Exemptions/Abatements				
	# of Parcels	PILOT Billing/Revenue	Assessed Value	Taxes if Billed in Full 2019 Total Tax Rate
G Commercial/Industrial Exemption				
I Dwelling Exemption				
J Dwelling Abatement				
K New Dwelling/Conversion Exemption				
L New Dwelling/Conversion Abatement				
N Multiple Dwelling Exemption				
O Multiple Dwelling Abatement				
Total 5 Yr Exemptions/Abatements	0	0.00	0.00	0.00

USER FRIENDLY BUDGET SECTION
Long Term Tax Exemptions

<u>Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions</u>					<u>Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions</u>					<u>Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions</u>					<u>Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions</u>				
Project Name	Type of Project (use drop-down for data entry)	PILOT Billing	Assessed Value	Taxes if Billed In Full 2019 Total Tax Rate	Project Name	Type of Project (use drop-down for data entry)	PILOT Billing	Assessed Value	Taxes if Billed In Full 2019 Total Tax Rate	Project Name	Type of Project (use drop-down for data entry)	PILOT Billing	Assessed Value	Taxes if Billed In Full 2019 Total Tax Rate	Project Name	Type of Project (use drop-down for data entry)	PILOT Billing	Assessed Value	Taxes if Billed In Full 2019 Total Tax Rate
ST. JAMES VILLAGE	Aff. Housing	\$133,858.00	\$9,230,000.00	\$300,436.50															
WHEATON POINTE	Aff. Housing	\$24,399.53	\$7,050,000.00	\$229,477.50															
EXETER	Comm./Indust.	\$820,675.70	\$1,250,000.00	\$42,237.50															
Total Long Term Exemptions - Column Total					Total Long Term Exemptions - Column Total					Total Long Term Exemptions - Column Total					Total Long Term Exemptions - Column Total				
Mark "X" if Grand Total		978,933.23	17,530,000.00	572,151.50			\$0.00	\$0.00	\$0.00			\$0.00	\$0.00	\$0.00	Total Long Term Exemptions - GRAND TOTAL		\$978,933.23	\$17,530,000.00	\$572,151.50

**USER FRIENDLY BUDGET SECTION
BUDGETED PERSONNEL COSTS**

Organization / Individuals Eligible for Benefit	# of Full-Time Employees	# of Part-Time Employees	Total Personnel Cost	Base Pay	Overtime and other Compensation	Pension (Estimate)	Health Benefits Net of Cost Share	Employment Taxes and Other Benefits
Governing Body		7.00	97,264.29	\$87,170.00				\$10,094.29
Supervisory Staff (Department Heads & Managers)	10.00		1,442,782.37	\$1,062,711.00		\$145,485.14	\$111,524.30	\$123,061.93
Police Officers (Including Superior Officers)	52.00		7,958,974.08	\$4,957,548.00	\$276,249.00	\$1,477,349.30	\$673,743.72	\$574,084.06
Fire Fighters (Including Superior Officers)	0.00		0.00					
All Other Union Employees not listed above	43.00	4.00	3,845,330.46	\$2,255,260.00	\$392,490.00	\$308,745.09	\$627,676.26	\$261,159.11
All Other Non-Union Employees not listed above	10.00	4.00	1,469,719.63	\$924,135.00	\$50,000.00	\$126,514.08	\$262,055.72	\$107,014.83
Totals	115.00	15.00	14,814,070.83	\$9,286,824.00	\$718,739.00	\$2,058,093.62	\$1,675,000.00	\$1,075,414.22

Is the Local Government required to comply with NJSA 11A **(Civil Service)**? - YES or NO

NO

Note - **Base Pay** is the annualized rate of pay to which overtime (if eligible) and/or pension is calculated. Either calculation is fine at the discretion of the Local Unit. Overtime and other compensation is any other item that is charged as a salary and wage expense but not included in Base Pay.

USER FRIENDLY BUDGET SECTION - HEALTH BENEFITS

	Current Year # of Covered Members (Medical & Rx)	Current Year Annual Cost Estimate per Employee	Total Current Year Cost	Prior Year # of Covered Members (Medical & Rx)	Prior Year Annual Cost per Employee (Average)	Total Prior Year Cost
<u>Active Employees - Health Benefits - Annual Cost</u>						
Single Coverage	29.00	\$10,881.18	\$315,554.22	30.00	\$11,860.34	\$355,810.20
Parent & Child	9.00	\$19,827.24	\$178,445.16	12.00	\$21,806.59	\$261,679.08
Employee & Spouse (or Partner)	15.00	\$22,589.12	\$338,836.80	18.00	\$19,551.75	\$351,931.50
Family	32.00	\$31,625.74	\$1,012,023.68	35.00	\$35,389.98	\$1,238,649.30
Employee Cost Sharing Contribution (enter as negative -)			(\$405,000.00)			(\$421,000.00)
Subtotal	85.00		\$1,439,859.86	95.00		\$1,787,070.08
<u>Elected Officials - Health Benefits - Annual Cost</u>						
Single Coverage			\$0.00			\$0.00
Parent & Child			\$0.00			\$0.00
Employee & Spouse (or Partner)			\$0.00			\$0.00
Family			\$0.00			\$0.00
Employee Cost Sharing Contribution (enter as negative -)						
Subtotal	0.00		\$0.00	0.00		\$0.00
<u>Retirees - Health Benefits - Annual Cost</u>						
Single Coverage	21	\$3,771.12	\$79,193.52	21	\$4,925.90	\$103,443.90
Parent & Child	3	\$13,699.92	\$41,099.76	3	\$10,393.96	\$31,181.88
Employee & Spouse (or Partner)	47	\$10,883.33	\$511,516.51	42	\$11,550.30	\$485,112.60
Family	20	\$25,560.36	\$511,207.20	23	\$21,710.03	\$499,330.69
Employee Cost Sharing Contribution (enter as negative -)						
Subtotal	91.00		\$1,143,016.99	89.00		\$1,119,069.07
GRAND TOTAL	176.00		\$2,582,876.85	184.00		\$2,906,139.15

Note - other health insurances such as dental and vision are not included in this analysis unless included in the employees total premium. Therefore, the total from this sheet may not agree with the budgeted appropriation.

Is medical coverage provided by the SHBP (Yes or No)?

YES

Is prescription drug coverage provided by the SHBP (Yes or No)?

YES

**USER FRIENDLY BUDGET SECTION
ACCUMULATED ABSENCE LIABILITY**

Legal basis for benefit
(check applicable items)

Organization/Individuals Eligible for Benefit	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Approved Labor Agreement	Local Ordinance	Individual Employment Agreement
Chief of Police	95.00	\$34,350.34		X	
Director DPW	0.00	\$0.00		X	
Manager	0.00	\$0.00		X	
Finance Director	49.00	\$19,807.08		X	
Municipal Clerk	30.00	\$8,319.09		X	
Non Union	1069.00	\$212,657.26		X	
Union	1193.00	\$201,862.42	X		
Police	1561.00	\$581,121.78	X		
Totals	3997.00	\$1,058,117.97			
Total Funds Reserved as of end of 2019		\$95,351.50			
Total Funds Appropriated in 2020		\$175,000.00			

USER FRIENDLY BUDGET SECTION - OUTSTANDING DEBT; PER CAPITA AND BUDGET IMPACT

			Current Year	2021	2022	All Additional Future
Gross Debt	Deductions	Net Debt	Budget	Budget	Budget	Years' Budgets
Local School Debt		\$0.00				
Regional School Debt	\$18,862,010.56	\$18,862,010.56				
Utility Fund Debt						
Solid Waste		\$0.00				
0		\$0.00				
0		\$0.00				
0		\$0.00				
0		\$0.00				
0		\$0.00				
Municipal Purposes						
Debt Authorized	\$6,490,000.00	\$6,490,000.00				
Notes Outstanding	\$10,200,000.00	\$10,200,000.00				
Bonds Outstanding	\$2,685,540.40	\$2,685,540.40				
Loans and Other Debt	\$355,180.91	\$4,130.17				
Total (Current Year)	\$38,592,731.87	\$18,866,140.73	\$19,726,591.14			
Population (2010 census)	27,190					
Per Capita Gross Debt	\$1,419.37					
Per Capita Net Debt	\$725.51					
3 Yr. Average Property Valuation		\$2,922,869,683.67				
Net Debt as % of 3 Year Avg Property Valuation		0.67%				
Utility Fund - Principal						
Utility Fund - Interest						
Bond Anticipation Notes - Principal			\$600,000.00			
Bond Anticipation Notes - Interest			\$204,000.00			
Bonds - Principal			\$1,215,000.00	\$1,250,000.00	\$1,295,000.00	\$2,730,000.00
Bonds - Interest			\$209,850.00	\$185,550.00	\$148,050.00	\$165,000.00
Loans & Other Debt - Principal			\$79,379.58	\$78,743.36	\$62,607.64	\$134,450.33
Loans & Other Debt - Interest			\$5,317.35	\$4,044.77	\$2,778.92	\$3,937.52
Total			\$2,313,546.93	\$1,518,338.13	\$1,508,436.56	\$3,033,387.85
Total Principal			\$1,894,379.58	\$1,328,743.36	\$1,357,607.64	\$2,864,450.33
Total Interest			\$419,167.35	\$189,594.77	\$150,828.92	\$168,937.52
% of Total Current Year Budget			9.21%			
Description	Debt Not Listed Above					
Total Guarantees - Governmental						
Total Guarantees - Other						
Total Capital/Equipment Leases						
Total Other						
Bond Rating	<u>Moody's</u>	<u>Standard & Poors</u>	<u>Fitch</u>			
Rating		AA+				
Year of Last Rating		2019				
Mark "X" if Municipality has no bond rating						

USER FRIENDLY BUDGET SECTION - SHARED SERVICES PROVIDED AND RECEIVED

Providing or Receiving Services?	Providing Services To/Receiving Services From	Type of Shared Service Provided	Notes (Enter more specifics if needed)	Begin Date	End Date	Amount to be Received/Paid
Providing	Hightstown	Senior Center		3/1/2020	2/28/2021	\$50,498.23
Providing	Mercer County	Senior Center		1/1/2020	12/31/2020	\$6,500.00
Providing	West Windsor	Animal Control		1/1/2020	12/31/2020	\$84.00 per Hour
Providing	Plainsboro	Animal Control		1/1/2020	12/31/2020	\$84.00 per Hour
Providing	Robbinsville	Animal Control		1/1/2020	12/31/2020	\$84.00 per Hour
Providing	Hightstown	Bus Services		7/1/2020	6/30/2021	\$2,180.00
Providing	Mercer County	Bus Services		7/1/2020	6/30/2021	\$10,400.00
Receiving	Hamilton Township	Health Services		1/1/2020	12/31/2020	By Established Fee Schedule
Receiving	Hamilton Township	Health Officer		1/1/2020	12/31/2020	Per Fee Schedule
Providing	Hightstown	Dispatch		1/1/2020	12/31/2020	\$190,065.00

USER FRIENDLY BUDGET SECTION - Notes

(Press ALT-Enter to go to a new line in each cell)
